



Communication on Engagement (COE)

Period covered by this Communication on Engagement

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Part I. Statement of Continued Support

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30 June 2023

Friends of Europe's Communication on Engagement to UN Global Compact

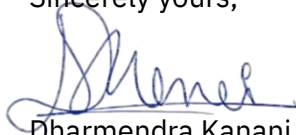
In light of Friends of Europe's mission to "revitalize the European Project and build a more inclusive, sustainable and forward-thinking Europe", I am pleased to confirm Friends of Europe's continued support and commitment to the UN Global Compact (UNGC) and its ten principles in the areas of Human Rights, Labour, Environment, and Anti-Corruption.

Friends of Europe joined the UN Global Compact (UNGC) in April 2019. We are proud to be part of a global movement of stakeholders taking a principles-based approach to sustainability and taking shared responsibility for achieving a better world. The work we do aspires to meet fundamental responsibilities in the areas of human rights, labour, environment, and anti-corruption. By incorporating the ten Principles of the UN Global Compact into our work, we aim to uphold our and our partners' basic responsibilities to people and the planet.

In the accompanying statement, we demonstrate Friends of Europe's commitment to responsible business and programme operations, embedded within our working practices. We also reference our strategic objectives, values approach and policies that ensure Friends of Europe's work is framed around its own value-based guiding principles, as well as the Ten Principles of the UNGC, and describe the actions that our organization has taken to support the UN Global Compact and its ten principles.

We commit to sharing this information with our stakeholders using our primary channels of communication.

Sincerely yours,



Dharmendra Kanani
Chief Operations Officer and Chief Spokesperson
Friends of Europe

Friends of Europe joined the UN Global Compact in April 2019. We are proud to be part of a global movement of stakeholders taking a principles-based approach to sustainability and taking shared responsibility for achieving a better world. The work we do aspires to meet fundamental responsibilities in the areas of human rights, labour, environment and anti-corruption. By incorporating the ten Principles of the UN Global Compact into our work we aim to uphold our and our partners' basic responsibilities to people and the planet.

In this Friends of Europe's second communication on engagement, we demonstrate how our internal processes, operations and strategies are aligned with the ten universal principles in the areas of human rights, labour, environment and anti-corruption and contribute to advance societal goals including the Sustainable Development Goals (SDGs).

Friends of Europe is committed to truthful and transparent interactions, based on integrity and our values, amongst our team, with our partners, members and stakeholders. We prohibit any attempt to influence decisions through improper payments, unethical behaviour, favour, privileged access to information including confidential information. We understand that corruption can harm us in many ways, most importantly trust in us and our integrity. Winning and preserving trust every day is more important than any benefit we might get from doing our work improperly.

Values-based principles underpin Friends of Europe's mission, objectives, approach as well as its business and programme operations

Friends of Europe is a Brussels-based, not-for-profit think-tank for analysis and debate. The organisation, established in 1999, has no political or national allegiance and is independent of the EU institutions. Friends of Europe aims to foster open discussion and to stimulate new thinking on the issues facing Europe and its citizens.

We, at Friends of Europe, seek to revitalise the European Project and build a more inclusive, sustainable and forward-thinking Europe. We believe an EU of partnership and solidarity matters, and we believe globalisation needs global rules to make it work for everyone. We think it's time for a new 21st-century social contract based on peace, prosperity and sustainability. We support a multilateral world with cities, regions, states, supranational institutions, companies and citizens cooperating to solve common challenges, and we embrace European values and freedoms.

“Connect – Debate – Change” is our DNA and central to the way we work. Friends of Europe is passionate about good policy making and a driving force for debate. Our work adopts a whole of society, whole of economy approach, engaging critical thinkers, unusual voices and those that are ready to challenge the status quo.

We believe in social justice and equality. We work with stakeholders across Europe and the world to craft bold and innovative recommendations to revitalize the European Project. We believe that good ideas and good policies come from breaking down silos and building communities of trust between policy makers, business leaders, civil society representatives and citizens. This is how to catalyse change.

Our values

Friends of Europe does not represent any national, religious, political, corporate nor NGO point of view, and will welcome all sides of a debate to defend their points of view. However, Friends of Europe also stands for a basic set of values, and we will therefore not offer speaking slots or partnerships to political parties, governments or corporations that go against the basic values which the EU stands for, and that we as an organisation strongly adhere to. Those values are included in article 2 of the Treaty of the European Union:

“The Union is founded on the values of respect for human dignity, freedom, democracy, equality, the rule of law and respect for human rights, including the rights of persons belonging to minorities. These values are common to the Member States in a society in which pluralism, non-discrimination, tolerance, justice, solidarity and equality between women and men prevail.”

Friends of Europe plays a highly important role as a driving global force for debate and new ideas. Fundraising through partnerships and projects is of vital importance to ensure the strongest possible impact, participation and reach of our activities. By upholding these principles of ethics, transparency and operating guidelines as we secure our funding, we are able to maintain our integrity and reputation as one of Europe’s leading independent think-tanks.

Key approaches

Key approaches have been defined and contribute to achieving Friends of Europe's mission and driving toward the vision.

Partnership. Effective partnerships are at the heart of our work. We believe that through nurturing mutual trust, learning and collaboration, partnerships bring innovation and influence.

Sustainability. We have joined the UN Global Compact and the global movement of stakeholders taking a principles-based approach to sustainability – upholding the essential responsibilities to people and the planet, and contributing to achieving the Sustainable Development Goals 2030. This commitment is reflected in how we work, who we work with, and the content of our work.

Inclusion. Our programming embeds a whole-of-society approach aimed at opening up space to diverse and new voices including the “unheard” ones such as refugees, working across boundaries and silos, promoting social justice and inclusion, and challenging mistrust, polarisation and exclusion. A key project of Friends of Europe is the online platform “Debating Europe” which promotes a bottom-up approach by allowing citizens to share questions, comments and ideas directly to policy makers. Since its launch in 2011, Debating Europe has interviewed more than 3,000 policy-makers and experts from across the political spectrum and has received some 200,000 comments from citizens online, including from a growing 7.2 million strong userbase, and over 280,000 followers on Facebook and Twitter.

Humour. We believe humour is a human-centred value which brings connection and humility, open communication, creativity, positivity and inspiration – everything critical for healthy organisation and society.

Creativity. We cannot build a forward-looking Europe and sustainable world without tapping into our creative power, developing new ideas, being resourceful and innovative in our approach.

Transparency. A policy of openness regarding our organisation and its operations, including partners and participants in our activities and the financing of those activities. Friends of Europe adheres to the following basic principles: transparency; opposing views; editorial independence. For more details, see our [Fundraising Guidelines](#) section available on our website.

Strategic Objectives

Our strategic objectives drive what we do and the way we work.

Promote New Leadership

Increase connections, inspiration and skills for emerging leaders who can cross boundaries, break down silos and challenge polarisation.

Promote and embed in practice a more collaborative, diverse and inclusive, intergenerational and impactful model of leadership.

Regenerate Democracy

Build trust between citizens and policymakers and improve civic literacy. Develop more effective models of governance including promoting a “new localism” – more citizen-centred, flexible, inclusive, networked, multi-stakeholder.

Challenge Inequality of Opportunities

Develop effective public and private measures to address social exclusion at the local, national and regional level.

Promote and embed programming and policy-making which supports equal opportunities for individual citizens.

Bolster A Green Transformation

Support the scaling up of climate finance and increase incentivising initiatives for a just transition to renewable energy.

Promote more sustainable food systems through systemic policy change at a national, regional and international level.

Reframe Europe’s Role in the World

Guide and increase the capacity of the EU to act as an effective partner in the international arena and with its neighbours.

Promote a more outward looking EU external relations policy, built on enhanced policy coherence and mutuality.

Part II. Description of Actions

1. Environmental principles

We are committed to minimising harmful emissions, waste and use of natural resources throughout our operations and have made a number of efforts in recent years to reduce carbon footprint and waste. Major actions include:

1.1. An eco-friendly catering policy for all Friends of Europe's activities

No-plastic policy. Suppliers are requested to refrain from using items made with plastic material and use glass, steel and porcelain instead. This includes all items such as plates and cutlery, bottles, drinking cups, individual biscuit wrapping.

Vegetarian food policy. All catering at Friends of Europe events will be vegetarian and wherever possible, suppliers will be requested to use local and seasonal products.

1.2. Friends of Europe is located in a BREEAM In-Use certification building

BREEAM is the world's leading sustainability assessment method for master planning projects, infrastructure and buildings. It recognises and reflects the value in higher performing assets across the built environment lifecycle, from new construction to in-use and refurbishment. Friends of Europe's office building has been certified BREEAM excellent.

1.3. Sustainability Committee

During the next reporting period, we intend to make an action plan of next steps to further comply with the UNGC. Starting a Sustainability Committee would help us better meet commitments/align with this principle.

1.4. Environmental considerations are incorporated into decision-making processes for the necessity of travel and the mode of transport to be used

Friends of Europe is committed to reducing its overall impact on the environment. All travellers can contribute to this by considering if the journey is absolutely necessary. For example, could the meeting be effectively held in any other way which will result in reduced cost or environmental impact, i.e. telephone / video / web conferencing?

For efficiency purposes, several employees are generally speaking not encouraged to attend the same meeting. However, in some cases this may not be avoidable, in which case, where more than two employees may need to, prior approval from the project director is required. If travelling to the same meeting as colleagues, consideration should be given to car-sharing or train / bus travel.

Concerning our local carbon footprint, we also recognise and encourage the provision of a range of travel options for the staff to promote the reductions in the environmental impact for travelling to and from the building. As of May 2023, Friends of Europe started providing a bike allowance, whereby employees commuting by bike to and from the office, can apply for this allowance.

1.5. Friends of Europe is adapting its fundraising guidelines to exclude partnership funding from coal and oil companies

The transition to a climate-neutral society is both an urgent challenge and an opportunity to build a better future for all and Friends of Europe is committed to play its fair share. The problem the European Union faces, as most other developed economies, is that behind climate ambitions and political declarations, the numbers do not yet add up. Too much time and resources are lost in the attempt to go around a basic reality that only recently was clearly stated with no possibility of misunderstanding in the International Energy Agency's new report, Net Zero by 2050 Roadmap: there should be no investment in new fossil fuel supply projects.

In May 2023, Friends of Europe updated its practices on partnerships with oil producing companies and companies active in the coal sector. This is an initiative to strengthen and reinforce Friends of Europe's commitment to drive the change towards an inclusive, sustainable and forward-thinking Europe.

The update:

Climate change is an existential crisis and Friends of Europe is determined to play its part in facilitating the transition to a net-zero future. At the core of our work is the commitment to devise a renewed social contract for Europe.

As part of our strategic objective to bolster a green transformation, Friends of Europe will no longer pursue partnerships with oil producing companies and all companies active in the coal sector.

A decision to work with a particular company is not permanent, as we accept that a company's activities may change and evolve over time.

2. Human rights and labour principles

We are committed to defining and implementing policies that respect human rights at the workplace including the United Nations Universal Declaration of Human Rights which states that "The rights of individuals at the workplace, are not to be infringed by any means".

Communication on Engagement



This is exemplified throughout the organisation starting with the hiring processes which is based on equality, diversity, and inclusion. Friends of Europe hires the most qualified and competent employees in the labour market based on specific job criteria, without discrimination or biases based on religion, race, or gender.

We believe that diversity, equity and inclusion (DEI) are integral to all aspects of our work and our vision for a renewed social contract for Europe. Friends of Europe is proud of its commitment and action to be an inclusive workplace where we celebrate difference, value everyone's contribution and where people of all backgrounds can thrive. We do not accept discrimination or harassment, and all our recruitment decisions are based on fair and open competition, with appointment on merit. We are committed to strengthening our workplace by making sure that the talent pipelines for our roles are as diverse and inclusive as they can be. We welcome applications from everyone and encourage people who have been historically excluded or not had fair and equal opportunities to apply. Friends of Europe encourages participation in its organisation and activities from all parts of our diverse community – irrespective of age, disability, sex, gender identities and expression, marital or parental status, race (including colour, nationality and ethnic or national origin), sexual orientation, religion or belief. We believe that any organisation will be a better, more creative and innovative in what it does and as a workplace if it harnesses the benefits brought on by different perspectives, experiences and ways of thinking. We are an organisation that champions human rights, strives to eliminate discrimination in all its forms, and celebrates our society and all its diversity.

Friends of Europe has committed to develop a formal Action Plan on Diversity and obtain a 'diversity label' from Actiris, the Brussels employment office. Awarded to employers who recognise, respect and value differences in the professional environment, the diversity label recognises the organisation's commitment to and efforts in diversity, equity and inclusion (DEI). To earn the 'diversity label', we held all-staff interactive training sessions on DEI principles. While these principles are already enshrined in our work regulations, working towards obtaining this label will give us the chance to further strengthen our policies and practices on DEI.

Friends of Europe is committed to the safety of its employees, property, and equipment; ensuring the health and safety measures are in place and guaranteeing the protection against mechanical work, physical, and other hazards.

Friends of Europe upholds an efficient and fair appraisal system to assess the performance of all employees, helping them identify their strengths and weaknesses, and for the General Manager to evaluate their training needs. Friends of Europe offers its employees training programs to further empower them, build their capacities and enhance their, as well as the overall productivity.

At Friends of Europe, we want to contribute to the personal development and success of all our employees ensuring they feel confident in their roles; while improving our efficiency and productivity. We do this through the Friends of Europe Training Programme throughout the year (mixing in-house knowledge sharing and trainings with external experts and practitioners), and time built into every staff member's schedule for personal learning and development each week.

3. Promoting gender equality at work and within activities

Friends of Europe is a strong advocate for women empowerment and gender diversity in the workplace (today, 60% of Friends of Europe staff are women) as well as in its activities.

Our aim is to walk the talk on gender equality: through all our events, debates, panels, publications, projects, and in our staffing.

Our internal processes foster gender equality and diversity in our activities:

- When selecting speakers for our panels: gender balance (and diversity) is strongly encouraged with a minimum of 40% women.
- When setting up mailing lists for inviting participants to our events, we strive to get a gender balance and a good mix of nationalities and sectors represented.
- Friends of Europe is a partner of the [Brussels Binder](#) which aims to bring more gender diversity to the debates that impact policy-making and the lives of European citizens.

During this reporting period, the panels of our activities counted 488 (48%) men and 519 (52%) women.

Friends of Europe is a founding partner of the Brussels Binder, a go-to resource for improving gender diversity in European policy debates. Since January 2023, the Brussels Binder expanded its mission to include improving intersectionality, innovation, and empowerment of minority voices in policy debates. As founding partner, there is a permanent seat for a Friends of Europe representative in the management board of the Brussels Binder.

We have continued to be an active participant and supporter of women in international security (WIIS). We launched an initiative on women in peace, security, and defence in May 2023 in partnership with the Canadian embassy. This will involve establishing a women's thought-leadership network and programming on the importance of women's role in peace, security, and defence matters. We have also appointed two Senior Fellows (female) to support this work.

In partnership with UNDP, we launched an initiative on women's economic empowerment in the Balkans delivered in the region with the involvement of women from public, private, and civil society sectors, culminating in a report to be launched in Autumn 2023.

4. Friends of Europe's programmes and initiatives – Activities relevant to the UNGC ten principles

Africa-Europe Foundation

Friends of Europe is a proud co-founder of the Africa-Europe Foundation, along with the Mo Ibrahim Foundation, and in partnership with the African Climate Foundation and the ONE Campaign, and with a multitude of stakeholders from civil society, business, policymaking and the youth sector across Africa and Europe.

Together with the Mo Ibrahim Foundation, The African Climate Foundation, and the ONE Campaign, Friends of Europe has also created an impressive independent and informal platform to platform network, the Africa- Europe Foundation, which includes top-level African and European leaders who provide regular input and recommendations on improving relations between the two continents.

This High-Level Group is currently engaged in crafting recommendations on the different ways in which Africa and Europe can work together to accelerate health cooperation between the two continents and Africa's green transformation, among others.

The Africa-Europe foundation became an independent legal foundation as of January 2023.

Balkan Journey

Friends of Europe's Balkan Journey aims to shift the focus away from stagnated debates on enlargement and instead concentrate on practical advancements for the region through political imagination and forward-looking solutions. By reframing the narrative to prioritize people-centered priorities over political objectives, a fresh policy perspective can be brought to discussions on strengthening the Balkan region and closing the gap to the EU. This approach acknowledges that the benefits of a robust democracy, stable economy, and social progress should be goals in themselves, creating a foundation for a thriving region rooted in lasting peace, reconciliation, and resilience. The journey will emphasize inclusion, amplify the voices of women and youth, address digital and green transformations, promote regional cooperation, and strengthen democracy and the rule of law. Through various means such as article series, stakeholder conversations, and a working group on

women's economic empowerment, the Balkan Journey seeks to gather ideas and recommendations from diverse sectors, informing policy discussions and contributing to the realization of the region's untapped potential.

At the EU-Western Balkans Summit 2022, a wide array of themes were discussed. The role of the twin green and digital transitions in the Western Balkans, and the responsibility of businesses and corporations therein, was extensively addressed as a key issue, and promoted in alignment with Principles 7, 8 and 9. The leaders of Montenegro, Albania and North Macedonia also set a special focus on the fight against corruption in order to achieve social cohesion and prosperity in the region, in alignment with Principle 10.

Through the work of our Working Group on women's economic empowerment in the Western Balkans, ongoing since April 2022 and planned until the end of 2023, we are crafting a forward-looking agenda to enhance women's rights in the labour market and guarantee their access to infrastructure and assets, especially among women living in rural areas – which aligns fully with Principle 6.

A series of Critical Thinking articles, focusing on a broad set of topics relevant to the Western Balkans, have aligned mostly with Principles 6, 8 and 10.

Climate, Energy, and Sustainability (CLEN)

The CLEN programme focused on addressing climate and energy challenges in Europe through a series of initiatives that aligned with the principles of the UN Global Compact. These initiatives aimed to promote sustainability, citizen engagement, and policy changes for a climate-resilient Europe. One initiative, "Aligning voices for a sustainable food system," emphasized the need to reform the EU's agri and food sectors to achieve climate neutrality and considered the environmental ambition of the updated Common Agricultural Policy (CAP). Another initiative, "Step Change: how citizens can help design the transport of the future," explored citizen involvement in designing climate-neutral and accessible transportation systems. The programme also included the "Climate and Energy Summit," which assessed urgent investments and mobilized EU citizens while examining the role of digital innovations in decarbonizing society. Furthermore, the CLEN programme addressed the future of carbon pricing and its potential to achieve climate targets without compromising equality and solidarity. Lastly, initiatives like "Tech solutions for individual climate action" explored the use of technology to empower individuals in making climate-friendly consumer choices.

Through these initiatives, the CLEN programme aimed to drive sustainable practices, engage citizens, and contribute to a climate-resilient Europe. By aligning with multiple principles of the UN Global Compact, including principles 7

(environmental responsibility) and 9 (promotion of sustainability), the programme actively supported the transition to a more sustainable and inclusive future. By reforming agricultural and food sectors, encouraging citizen participation in transportation design, and addressing carbon pricing and individual climate action through technology, CLEN actively promoted the importance of achieving climate neutrality, accelerate decarbonization efforts, and promote responsible consumer choices through its programming and outreach. Ultimately, these initiatives collectively contributed to a more sustainable and resilient Europe while upholding principles of environmental stewardship, social equity, and transparent governance.

Debating Europe (DE)

In a series of discussions and debates on Debating Europe, several initiatives were explored, reflecting the alignment with various principles of the United Nations Global Compact (UNGC). These initiatives addressed important topics related to human rights, labour, environment, and anti-corruption. Throughout these discussions, the focus was on promoting ethical practices and sustainable development.

Regarding human rights, initiatives offered citizens a space to debate whether and how the EU should increase pressure on human rights offenders, protect human rights defenders in oppressive regimes, and recognize the importance of the Charter of Fundamental Rights for EU citizens. These initiatives aligned with UNGC Principle 1, emphasizing the promotion and protection of human rights.

In the context of labour, discussions revolved around diversity quotas for state jobs, salary transparency to close the gender pay gap, and promoting greater diversity in the armed forces. These initiatives aligned with UNGC Principle 3, which advocates for equal opportunities, diversity, and inclusion.

Addressing environmental challenges, initiatives tackled topics such as climate change, renewable energy promotion, and the role of companies in the green transition. These discussions aligned with UNGC Principle 7, emphasizing the importance of environmental responsibility, sustainable practices, and collaboration to counter climate change.

The fight against corruption was also addressed, with an initiative exploring the effectiveness of transparency and democracy in combating corruption. This initiative aligned with UNGC Principle 10, emphasizing the significance of transparency and integrity in preventing corrupt practices.

Overall, the initiatives discussed on Debating Europe reflected a commitment to ethical practices, sustainability, and the promotion of human rights, diversity, and environmental responsibility. By aligning with UNGC principles, these discussions aimed to foster positive change in various areas, promoting a fair, inclusive, and sustainable future.

Digital and Data Governance (DIG)

Friends of Europe's Digital and Data Governance program incorporates ethics and human-centeredness as fundamental values. The program addresses these aspects through various lenses, including ethical AI, safety in the metaverse, and access to connectivity. In alignment with Principle 1, the program explores how new technologies can endanger human agency and impact individual freedoms. Additionally, the program advocates for internet access and digital skills to be recognized as human rights in the context of the fourth industrial revolution. Participants in Friends of Europe's Connected Europe focus groups and working groups highlight the importance of bridging the digital divide and ensuring access to digital services for all, regardless of age, gender, abilities, or location.

The Digital Program also focuses on addressing the reskilling needs in the digital era to prevent anyone from being left behind. Events such as "Entrepreneurship and skills for a fair, green and digital recovery" emphasize the need for reskilling opportunities. In the field of cybersecurity and technology, Friends of Europe promotes education and training opportunities for women to combat Europe's brain drain. These efforts align with Principle 6, which emphasizes the importance of fostering digital skills and entrepreneurship for inclusive and sustainable development.

Recognizing the inseparable connection between the digital and green transitions, Friends of Europe's Digital program emphasizes that the twin transitions must become one: the green digital transition. The program highlights the potential of digital technologies, such as high-speed connectivity, big data, machine learning, and AI, in achieving climate neutrality and associated objectives. Leveraging data and technology can improve efficiencies, reduce waste, monitor carbon emissions, and develop mitigation policies. The program emphasizes the role of tech in empowering citizens to make informed decisions, helping businesses reduce their carbon footprint, and enabling governments to ethically employ data and AI to address climate change (Principles 7, 8, and 9).

In the context of combating corruption and promoting resilient and sustainable societies, Friends of Europe's Digital Program, as part of the Renewed Social Contract initiative, examines the role of businesses. The program emphasizes the private

sector's active participation in the European social contract and emphasizes the use of behavioural taxation as an incentive for businesses to contribute positively. This focus aligns with Principle 10, which emphasizes the role of businesses in creating a healthy renewed social contract and combating corruption.

European Young Leaders (EYL40)

The EYL programme encompassed a range of initiatives that promoted youth engagement and addressed pressing societal issues. One notable initiative was the "#CapitalofEurope, [Women of Europe](#)" project, which challenged the male-dominated view of history by renaming Brussels metro stations after influential women from Europe's common history (Principles 1 and 6). By reshaping urban landscapes, this project fostered inclusivity and gender equality.

The EYL September Seminar, titled "Europe's Generation," emphasized the importance of a greener, social, and digital economy in post-COVID regeneration, aligning with Principle 7. The seminar recognized the significance of environmental sustainability as a key component of Europe's future.

Another notable initiative was the EYL40 Working Group on Arts and Culture, which aimed to prioritize arts and culture in a renewed social contract (Principle 6). By collaborating on pan-European projects and leveraging the power of art, this initiative countered intolerance, populism, and the detrimental effects of COVID-19 on the cultural sector.

The "Constructive Politics" initiative endeavored to counter polarization and confrontational politics, equipping politicians with tools to promote democratic dialogue and regain voters' trust (Principles 1, 7, and 10). Through this initiative, the goal was to foster a more constructive and inclusive political landscape.

The initiative titled "The Future of culture: using AI to support the arts" did not directly align with the provided principles, but it explored the role of technology and AI in supporting the arts (Principles 4 and 9). This discussion highlighted the potential of AI to alleviate labor burdens and contribute to clean energy solutions.

The "CLEN-EYL Transatlantic Climate Dialogues" series featured sessions focused on tech solutions for individual climate action, climate tech for clean transport, and climate FinTech (Principle 9). By bringing together young tech innovators from both sides of the Atlantic, these sessions sought to find impactful solutions to address climate change.

The EYL programme also addressed democratic challenges and the need to strengthen democracy. Seminars such as the EYL Spring Seminar in Zagreb, titled "Saving democracy from itself," highlighted the importance of upholding human

rights, countering polarization, and engaging with citizens to address their concerns (Principles 1, 3, 6, and 7).

Lastly, initiatives like the EYL October Meeting and the EYL Spring Seminar titled "Is Europe Alice in wonderland?" delved into the complexities faced by the European Union, emphasizing innovative responses, countering corruption, and addressing migration challenges (Principles 1, 4, and 10).

Overall, the EYL programme focused on youth empowerment, promoted democratic values, fostered inclusive societies, addressed climate change, and advanced innovative solutions to shape a better future for Europe.

Global Europe (GE, formerly Asia)

Friends of Europe has announced the transformation of its former Asia program into a new and improved Global Europe program in 2023. With globalization eroding borders and the challenges of digitalization and climate change emphasizing the need for multilateralism and cooperation, the organization aims to address key issues ahead of the curve. Against the backdrop of the COVID-19 pandemic, geopolitical tensions, and the importance of aligning digitalization with a global green transition, global cooperation needs to be recalibrated and reinvigorated. The new Global Europe program will focus on strengthening multilateralism, regional cooperation, and learning from partners. It will cover a wide range of areas and engage with diverse regions, including Asia, the Pacific Islands, Latin America and the Caribbean, Africa, and the Arctic. By adopting a programmatic approach and examining solutions at different levels, the program aims to reshape Europe's role in the world, foster trust, and promote sustainable, global approaches to current crises.

The Global Europe (formerly Asia) programme encompassed a range of initiatives that aligned with multiple UNGC principles. These initiatives emphasized the importance of collaboration, sustainability, and responsible practices in various areas of global cooperation. They addressed critical issues such as scientific cooperation, women's rights, investment, and sustainable development.

The programme promoted inclusivity and fairness in scientific collaboration (Principle 6) while encouraging the development and diffusion of environmentally friendly technologies (Principle 9). It also emphasized responsible investment and inclusive practices (Principles 1, 2, 7, 8, and 9). By tackling global challenges and fostering cooperation, the programme contributed to sustainable development (Principles 7, 8, and 9). It recognized the importance of safe and inclusive transportation and connectivity (Principle 6) and addressed the urgent need to protect biodiversity (Principles 6, 7, 8, and 9). Moreover, the programme explored climate-smart agriculture, which improved the effectiveness of European aid in

addressing food crises (Principles 7, 8, and 9). It also leveraged international treaties to strengthen maritime cooperation (Principle 7). The programme acknowledged the imbalances and human rights considerations in EU-China trade and investment (Principles 1, 2, and 10) and underscored the role of infrastructure in sustainable development (Principles 1, 2, 6, 7, 8, 9, and 10). Finally, it recognized the significance of space technologies in environmental protection (Principles 7, 8, and 9).

Overall, the Global Europe (formerly Asia) programme aimed to foster collaboration, inclusivity, sustainability, and responsible practices in various areas of global cooperation, aligning with multiple UNGC principles.

Health

The Health programme of our think-tank focused on addressing various critical issues in healthcare through specific initiatives. One initiative, named "Reducing the Burden of Chronic Diseases," aimed to reduce the burden of chronic diseases on European healthcare systems. This initiative aligned with the principles of upholding human rights, eliminating discrimination, and recognizing the freedom of association. By ensuring proper care, treatment, and support for patients with chronic conditions, regardless of their background, the goal was to create a more resilient and inclusive healthcare system.

One of our Health-related articles, titled "Protecting those who protect us: the mental health of frontline healthcare workers cannot be left in the shadows," emphasized the importance of safeguarding the mental health of healthcare workers. This initiative aligned with the principles of upholding human rights, eliminating discrimination, and promoting the precautionary approach. By advocating for improved working conditions, fair treatment, and adequate personal protective equipment (PPE), the objective was to support the well-being of healthcare workers and ensure their ability to provide quality care. Additionally, the initiative recognized the need to address the economic and social impacts of pandemics, promoting global responses and transparency to combat corruption.

Overall, the Health programme aimed to prioritize the well-being of patients, address the challenges faced by healthcare workers, promote sustainable practices, and strengthen global pandemic preparedness through the initiatives "Reducing the Burden of Chronic Diseases" and "Protecting the Mental Health of Frontline Healthcare Workers." Through collaborations, advocacy, and innovation, the goal was to create a more equitable, resilient, and environmentally responsible healthcare system.

Making Space Matter

The Making Space Matter initiative, in partnership with the European Space Agency (ESA), supported the sustainable, fair, and inclusive use of space for all. Several publications and events within the initiative aligned with multiple UNGC principles:

The Critical Thinking Papers examined various aspects of the space-defence nexus, addressing human rights implications (Principle 1) and advocating for equal access and non-discrimination (Principle 2) in space-related activities.

Articles on the role of space in environmental protection and biodiversity emphasized environmental responsibility (Principle 7), promoting sustainable practices (Principle 8), and fostering innovation and collaboration (Principle 9).

The initiative's policymakers' dinners on space traffic management promoted environmental responsibility (Principle 7) and the promotion of sustainability (Principle 9) by addressing the challenges of space debris and ensuring fair and responsible use of space resources.

Advocating for space as a public good (Principle 6), the initiative aimed to provide equal access and non-discriminatory practices in the space sector while considering environmental responsibility (Principle 7) and promoting sustainability (Principle 9).

The European Climate Situation Room facilitated discussions on climate change, promoting environmental responsibility (Principle 7), the promotion of environmental sustainability (Principle 8), and sustainability in addressing climate challenges (Principle 9).

The "Dark Matter" YouTube program addressed principles 6, 8, and 9 in different episodes, fostering dialogue on non-discrimination, sustainable practices, and innovation.

The Making Space Matter Summit's session on enhancing human security through satellite data and AI guided effective climate policy aligned with principles 7, 8, and 9 by emphasizing environmental responsibility, promoting environmental sustainability, and highlighting the importance of sustainability in space-related activities and governance.

Overall, the Making Space Matter initiative demonstrated a commitment to UNGC principles, particularly those related to human rights, non-discrimination, environmental responsibility, promotion of sustainability, and innovation and collaboration in the space sector.

Peace, Security and Defence

The activities of Friends of Europe's Peace, Security and Defence Programme, with its whole-of-society approach to security, are aligned notably with Principle 1 of the UN Global Compact, the protection of internationally proclaimed human rights. At its core, the Programme recognizes that the well-being, dignity, and rights of individuals are intrinsic to sustainable peace and security. Through its extensive work, the Programme actively seeks to address the multifaceted challenges faced by communities and marginalized groups, ensuring that fundamental rights and freedoms are respected, upheld, and advanced.

The Programme's dedication to protecting human rights manifests in several key areas. Firstly, it places a special emphasis on women, peace, and security, recognizing the crucial role of gender equality and the empowerment of women in achieving sustainable peace. Additionally, the Programme focuses on the protection of the rule of law and justice as vital tools for conflict prevention, acknowledging the significance of a just and fair legal system in upholding human rights. Furthermore, it actively advocates for the protection of privacy, freedom of expression, and other rights in the digital realm, acknowledging the importance of safeguarding these rights in an increasingly interconnected world.

The Programme also recognizes the significance of social and economic rights in building and maintaining safe, secure, and prosperous communities. Its dedicated work on women's economic empowerment in the Western Balkans aligns strongly with Principle 6 of the UN Global Compact, which calls for the elimination of discrimination in respect of employment and occupation.

Moreover, the Programme remains attuned to the interplay between climate change and security. It organizes events and initiatives centered on critical topics such as the future of water diplomacy in the Middle East, challenges of climate migration, and the greening of the defense industry. By addressing these pressing environmental issues, the Programme aligns with Principle 7 of the UN Global Compact, which advocates for a precautionary approach to environmental challenges.

State of Europe

The State of Europe program by Friends of Europe focused on promoting gender equality and greater environmental responsibility. Within this program, various activities were undertaken to advance these goals. In terms of gender equality, the program hosted recommendation tables and high-level roundtables on topics like the 'Just Transition' and 'Poverty and Social Inequality,' which specifically addressed the need for gender equality. Notably, feminist author Chimamanda Ngozi Adichie delivered an Idea Sharing talk on feminism and gender equality as part of the program. Furthermore, the program included the 2023 President's Gala Dinner, titled 'Womankind,' featuring speeches by award-winning authors Ece Temelkuran and Chimamanda Ngozi Adichie on gender equality, feminism, and equality.

To promote gender equality at work, the State of Europe program ensured the active participation of women by designing panels with equal representation of men and women, and making efforts to involve more women due to their statistically lower likelihood of public speaking.

In terms of human rights, Friends of Europe, under the State of Europe programme, aligned with internationally proclaimed human rights defenders (Belarusian and Ukrainian) and emphasized their significance through events and initiatives. Policy insights and podcasts were organized on topics such as gender equality and the EU Charter of Fundamental Rights, as well as citizens' rights to vote and participate in politics. The program also encompassed the organization-wide initiative on the Renewed Social Contract, which aimed to foster inclusivity and fairness in decision-making processes by involving citizens, the private sector, civil society, and public institutions.

Regarding the environment, the State of Europe program undertook initiatives to promote greater environmental responsibility. All activities within the program observed a vegetarian and local sourcing policy. Additionally, the program highlighted important legislative progress in environmental and climate policy, emphasizing the twin transition to meet Europe's climate objectives. Notably, the #CrossBorderRail project by Jon Worth, a political campaigner and entrepreneur, was showcased within the State of Europe program. The project aimed to improve international train travel in Europe, contributing to reduced reliance on air travel and promoting environmentally friendly transportation options.

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Events and Editorial

Friends of Europe supplements its programmes and initiatives with a vast number of events and editorial. Below, is a list of [hyperlinked] events, articles and initiatives to their relevant page and indicating.

Programme	Date	Initiative Title	Type	Subtype	Principle
Asia / GE	15/07/2021	Going toe to toe with the BRI, learning from the China-Pakistan Economic Corridor	Article	#CriticalThinking	1, 2, 7, 8, 9
Asia / GE	28/10/2021	COP15: a last chance to save biodiversity?	Event	Event Page	6, 7, 8, 9
Asia / GE	09/12/2021	Moving fast, moving safe: connecting Asia and Europe	Event	Event Page	6, 9
Asia / GE	16/03/2022	The trade and digital diplomacy nexus: markets, connectivity and technology	Event	Report	7, 9
Asia / GE	28/03/2022	Amid the turbulent international landscape, China and Europe must reinforce trust	Article	#CriticalThinking	1, 2
Asia / GE	11/05/2022	The EU-ASEAN digital connectivity partnership in a post-pandemic world	Article	#CriticalThinking	6, 7, 8, 9
Asia / GE	07/09/2022	How to make digitalisation an equaliser rather than a contributor to inequality	Article	#CriticalThinking	1, 2, 6, 7, 8, 9
Asia / GE	16/09/2022	The EU-India Trade and Technology Council: converging on trade, technology and security	Event	Event Page	9
Asia / GE	03/10/2022	Building an inclusive global digital trade architecture	Article	#CriticalThinking	6, 7, 8, 9

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Asia / GE	01/12/2022	Europe-China Forum – tackling increasing global challenges: prioritising constructive cooperation	Event	Event Page	7, 8, 9
Asia / GE	20/03/2023	Global Europe: bridging investment and sustainable development	Event	Report	1, 2, 7, 8, 9
Asia / GE	29/03/2023	Infrastructure offers a path of prosperity for the future	Article	#CriticalThinking	1, 2, 6, 7, 8, 9, 10
Asia / GE	12/04/2023	EU-China trade and investment: unbalanced and well below potential	Article	#CriticalThinking	1, 2, 10
Asia / GE	19/04/2023	Our world of eight billion: what does it mean for women’s rights?	Event	Report	1, 4, 6, 8
Asia / GE	20/04/2023	Leveraging the UN High Seas Treaty to strengthen EU-ASEAN maritime cooperation	Article	#CriticalThinking	7
Asia / GE	08/05/2023	Climate-smart agriculture can improve the effectiveness of European aid in addressing food crises	Article	#CriticalThinking	7, 8, 9
Asia / GE	29/06/2023	Rewriting the rulebook on EU-China scientific cooperation (upcoming event)	Event	Event Page	6, 9, 10
Asia / GE / Space	06/02/2023	The role of space in the protection of the environment and biodiversity	Article	#CriticalThinking	7, 8, 9
Balkan Journey	07/12/2022	EU-Western Balkans Summit 2022 – transforming global uncertainty into regional opportunity	Event	Report	7, 8, 9
Balkan Journey	ongoing	Working Group on women’s economic empowerment in the Western Balkans	Initiative	Initiative Page	6
CLEN	05/07/2021	Aligning voices for a sustainable food system	Event	Event Page	7, 9

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CLEN	21/09/2021	Step Change: how citizens can help design the transport of the future	Event	Report	8, 9
CLEN	26/10/2021	Climate and Energy Summit	Event	Event Page	7, 8, 9
CLEN	14/03/2022	The future of carbon pricing.	Event	Report	8, 9
CLEN	05/05/2022	Tech solutions for individual climate action	Event	Recording	9
CLEN	14/06/2022	CLEN summit : Taking the Pulse of the climate and energy crises	Event	Summit	7, 8
CLEN	25/01/2023	Co-creating the shift to clean mobility	Event	Report	7, 8
CLEN	27/03/2023	The European electricity market : fit for purpose ?	Event	Report	7, 9
CLEN	27/06/2023	CLEN Summit : Integrated thinking for a climate-resilient Europe	Event	Event Page	7, 8, 9
DE	02/03/2021	Should there be diversity quotas for state jobs?	Debate	Event Page	1, 2
DE	08/03/2021	Should all salaries be public to close the gender pay gap?	Debate	Event Page	1, 2
DE	23/03/2021	Should there be greater diversity in the armed forces?	Debate	Event Page	1, 2
DE	02/06/2021	How many people can the Earth support?	Debate	Event Page	3, 4, 5, 6

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DE	26/08/2021	How can we get our cities ready for climate change?	Debate	Event Page	3, 4, 5, 6
DE	16/09/2021	What would convince you to drive less?	Debate	Event Page	3, 4, 5, 6
DE	17/11/2021	How can the EU protect human rights defenders in oppressive regimes?	Debate	Event Page	7, 8, 9
DE	08/02/2022	Does Europe need natural gas and nuclear to transition to green energy?	Debate	Event Page	7, 8, 9
DE	05/04/2022	Are transparency and democracy the best ways to fight corruption?	Debate	Event Page	7, 8, 9
DE	07/06/2022	How can households help tackle the energy and climate crisis?	Debate	Event Page	7, 8, 9
DE	30/08/2022	Should we all eat less meat?	Debate	Event Page	7, 8, 9
DE	01/09/2022	100 Young European Voices for a Sustainable Future	Report	Report	7, 8, 9
DE	12/10/2022	How important is the Charter of Fundamental Rights for EU citizens?	Debate	Event Page	7, 8, 9
DE	26/10/2022	What should be the role of companies in the green transition?	Debate	Event Page	7, 8, 9
DE	27/10/2022	Is the EU doing enough to tackle climate change?	Debate	Event Page	7, 8, 9
DE	01/11/2022	Securing Our Future: 100 African & European Voices on Climate Change, Conflict and Security	Report	Report	7, 8, 9

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DE	01/12/2022	Should the EU increase pressure on China over human rights	Debate	Event Page	7, 8, 9
DE	12/12/2022	How can we make our cities greener and slower?	Debate	Event Page	7, 8, 9
DE	05/04/2023	How can Europe and Africa work together to promote renewable energy and counter climate change?	Debate	Event Page	10
DIG	10/11/2021	Foresight, agility and evidence-based decision-making – the European data strategy, What the Chiefs Say	Event	Event Page	
DIG	23/11/2021	Entrepreneurship and skills for a fair, green and digital recovery, Policy Insight Debate	Event	Event Page	
DIG	29/03/2022	Connected Europe: Addressing the weaponization of digitalisation, Debate	Event	Report	
DIG	15/06/2022	The role of digital in the new social contract, Policy Insight Debate	Event	Report	
DIG	21/06/2022	Shaping Europe's digital future: considering the impact of the Digital Services Act	Event	Event Page	
DIG	27/10/2022	Digital Inclusion and Training, Roundtable discussion at State of Europe	Event	Report	
DIG	07/11/2022	Digital Green Industrial Policy for Europe, Critical Thinking Live	Event	Event Page	
DIG	05/12/2022	How can business and financial policy get us out of the economic crisis and value greater societal resilience?, Policy Insight Debate	Event	Report	
DIG	01/03/2023	EU SMEs 2030: boosting cyber-resilience during the EU's Digital Decade, Policy Insight Debate	Event	Report	

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DIG	Autumn 2021	Connected Europe – A digital brand for a just transition, Report	Event	Report	
Editorial	01/07/2021	Education opportunities should be accessible to all refugee and migrant children	Article	#CriticalThinking	1
Editorial	01/09/2021	Get real, rich countries! Only you can tackle climate change	Article	Frankly Speaking	7
Editorial	01/09/2021	Soften climate change or suffer it, the cost will anyway be huge	Article	Frankly Speaking	7
Editorial	01/10/2021	Action not words are needed at COP26 to address the energy crisis and avert others – accountability for climate action is key	Article	Frankly Speaking	7
Editorial	01/10/2021	Connected Europe: A digital brand for a just transition	Article	Policy Briefing	9
Editorial	01/10/2021	Insurers: a force for sustainable change	Article	#CriticalThinking	7
Editorial	01/10/2021	State of Europe highlights need for digital green transition to lead Europe's recovery	Article	News	9
Editorial	01/10/2021	The green digital transition will fail without citizen participation	Article	Frankly Speaking	9
Editorial	01/11/2021	Listening to different European voices is key for the green digital transition	Article	#CriticalThinking	9
Editorial	01/11/2021	The EU must equip itself with a climate change bazooka	Article	#CriticalThinking	7
Editorial	01/12/2021	Creating a climate of change: youth and our green-digital future	Article	#CriticalThinking	9

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Editorial	01/01/2022	Diversity is central to successful EU climate policy	Article	#CriticalThinking	7
Editorial	01/01/2022	Sustainable consumption and production are two sides of the same coin	Article	#CriticalThinking	7
Editorial	01/01/2022	What fuels our drive towards clean transport? A strategic vision for a greener Europe	Article	#CriticalThinking	7
Editorial	01/02/2022	Corruption hampers Bosnia and Herzegovina's EU prospects	Article	#CriticalThinking	10
Editorial	01/03/2022	Can the EU's Green Deal elevate the emerging nature restoration industry?	Article	Frankly Speaking	7
Editorial	01/03/2022	Putin's war: driving Ukrainians into hunger - and the rest of the world as well	Article	#CriticalThinking	1
Editorial	01/03/2022	Women are builders, keepers and enablers of peace	Article	Frankly Speaking	1
Editorial	01/04/2022	The coming of age of Europe's climate diplomacy	Article	#CriticalThinking	7
Editorial	01/06/2022	A holistic approach for the energy system: climate action and energy security go hand-in-hand	Article	#CriticalThinking	7
Editorial	01/06/2022	Act now or "wave bye-bye to carbon neutrality targets," says lead author of IPCC report	Article	Press Release	7
Editorial	01/06/2022	The Africa-Europe Foundation kicks off its Working Group process on Climate Adaptation	Article	News	8
Editorial	01/07/2022	From Boris' brand of British politics to reimagining government and its machinery	Article	#CriticalThinking	10

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Editorial	01/07/2022	The green transition is a strategic transition	Article	#CriticalThinking	7
Editorial	01/07/2022	Why all sanctions regimes, including Iran, should include 'humanitarian harm' assessments	Article	#CriticalThinking	1
Editorial	01/09/2022	"Never has there been such unity of purpose and unprecedented ambition": European Young Leaders call for rapid EU-US harmonisation on climate regulation	Article	Press Release	8
Editorial	01/10/2022	Decarbonising the transport sector: a journey worth taking	Article	#CriticalThinking	7
Editorial	01/10/2022	Mayor of Niš calls for "guidance" on women's empowerment to strengthen Western Balkan region as a whole	Article	Press Release	6
Editorial	01/10/2022	The youth climate movement: from pledges to action	Article	#CriticalThinking	7
Editorial	27/10/2022	100 Young European Voices for a Sustainable Future	Article	Policy Briefing	8
Editorial	01/11/2022	Climate change is the biggest global threat, young people in Africa and Europe tell European Investment Bank (EIB), Debating Africa and Debating Europe	Article	Press Release	7
Editorial	01/11/2022	Climate change: facing up to even less convenient truths	Article	#CriticalThinking	7
Editorial	01/11/2022	Joint statement Policy ideas for COP27 from the Africa-Europe Foundation and Friends of Europe	Article	Joint Statement	8
Editorial	01/12/2022	Companies at COP27: clean air is a catalyst for climate action	Article	#CriticalThinking	7
Editorial	01/12/2022	Disinformation as a weapon of war: the case for prebunking	Article	#CriticalThinking	1

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Editorial	01/03/2023	Blowing in the balance: Europe's wind industry	Article	#CriticalThinking	7
Editorial	01/03/2023	Corruption kills and poor governance is its willing accomplice	Article	#CriticalThinking	10
Editorial	01/03/2023	Ladies and gentlemen: that's all	Article	#CriticalThinking	6
Editorial	01/03/2023	Unlocking the potential of women in the labour market	Article	#CriticalThinking	6
Editorial	01/04/2023	Killing me softly: air pollution in the Western Balkans	Article	#CriticalThinking	7
Editorial	01/04/2023	Revolution and the role of women: lessons from Lebanon	Article	#CriticalThinking	6
Editorial	01/05/2023	Climate change and immigration: when prevention is considerably more important than the cure	Article	#CriticalThinking	7
Editorial	01/05/2023	Climate-smart agriculture can improve the effectiveness of European aid in addressing food crises	Article	#CriticalThinking	9
Editorial	01/05/2023	Do you really want to solve homelessness?	Article	#CriticalThinking	1
Editorial	01/05/2023	Sea-ing the economy through a blue lens: financing a healthy ocean and a sustainable blue economy	Article	#CriticalThinking	7
Editorial	01/05/2023	Three cheers for independent journalism: but how can we keep it?	Article	#CriticalThinking	10
Editorial	01/05/2023	Ukraine's refugees highlight the shameful EU housing crisis	Article	Frankly Speaking	1

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Editorial	April 2022	Water wars: are we drinking in the last chance saloon?	Article	#CriticalThinking	7
EYL	08/12/2021	EYL40 Working Group on Arts and Culture – Prioritising arts and culture in a renewed social contract	Event	Event Page	6
EYL	29/04/2022	The Future of culture: using AI to support the arts	Event	Event Page	4, 9
EYL	05/05/2022	CLEN-EYL Transatlantic Climate Dialogues: Session 1 - Tech solutions for individual climate action	Series	Event Page	9
EYL	05/07/2022	CLEN-EYL Transatlantic Climate Dialogues: Session 2 – Climate tech for clean transport	Series	Event Page	9
EYL	01/09/2022	CLEN-EYL Transatlantic Climate Dialogues: Session 3 – Climate FinTech	Series	Event Page	9
EYL	28/10/2022	EYL October Meeting – Europe’s democracy problem	Event	Report	1, 4, 10
EYL	08/09/2022	EYL September Seminar – Who cares, do you care, do we care?	Event	Report	1, 7, 9
EYL	09/03/2023	EYL Spring Seminar – Is Europe Alice in wonderland?	Event	Report	1, 4
EYL	09/09/2021	EYL September Seminar – Europe’s Generation	Event	Report	7
EYL	12/05/2022	EYL Spring Seminar (Zagreb) – Saving democracy from itself	Event	Report	1, 3, 6
EYL	13/07/1905	#CapitalofEurope WomenofEurope	Initiative	Initiative Page	1, 6

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EYL	ongoing	Constructive Politics			1, 7, 10
Health	30/09/2021	Reducing the burden of chronic diseases to ensure the resilience of European healthcare systems	Article	#CriticalThinking	1, 3, 6
Health	05/10/2021	Protecting those who protect us: the mental health of frontline healthcare workers cannot be left in the shadows	Article	#CriticalThinking	3, 6, 7
Health	15/10/2021	Health is the new Europe	Article	#CriticalThinking	3
Health	28/10/2021	The tragedy of the pandemic cannot be in vain: lessons learned for sustainable development	Article	#CriticalThinking	1
Health	08/11/2021	Building a path for rare diseases in the European Health Data Space	Article	Policy Briefing	3, 7, 8, 10
Health	08/11/2021	HERA and the EU's disease and biothreat preparedness	Article	#CriticalThinking	1, 7, 9, 10
Health	16/11/2021	The EU must open its 'next pandemic' plans to public debate	Article	Frankly Speaking	7, 8, 10
Health	23/11/2021	Can a revolution in health data transform rare diseases? (Frankly Speaking Podcast)	Article	Frankly Speaking	3, 7, 9
Health	30/11/2021	Omicron underlines the need for global pandemic preparedness	Article	Frankly Speaking	1, 4, 10
Health	22/03/2022	Building strategic independence for the European pharmaceutical industry	Event	Report	8, 9, 10
Health	12/04/2022	Our global gardens need some tending	Article	Frankly Speaking	3, 8, 10

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Health	16/05/2022	Addressing Cardiovascular health in a changed and changing world	Event	Report	3, 8, 10
Health	23/05/2022	The European Health Data Space: the foundation for European digitalised healthcare focused on the patients' needs	Article	Frankly Speaking	3, 9, 10
Health	28/06/2022	Beating cancer with better environments	Event	Report	7, 8
Health	14/10/2022	Europe's ticking time bomb: the case for an Africa-Europe partnership on health workforces	Article	Frankly Speaking	1, 10
Health	08/11/2022	Seizing the opportunity for European leadership on antibiotic development and access (PMD)	Event	Report	3
Health	21/11/2022	Unmet medical needs are the drivers of pharmaceutical innovation (Critical Thinking Piece)	Article	#CriticalThinking	9
Health	29/11/2022	Reimagining health systems: green, agile, and citizen-centred (Health Summit)	Event	Report	7
PSD	16/05/2023	Women building peace, women keeping peace	Event	Event Page	1
PSD	02/03/2023	Post-war Ukraine: Post-war Ukraine: embedding liberal democracy	Event	Event Page	1
PSD	23/02/2023	The impact of the Russia-Ukraine War on women and girls	Event	Event Page	1
PSD	17/11/2022	Peace, Security and Defence Summit Emerging and disruptive technologies: game changers for Europe or against Europe?	Event	Event Page	1
PSD	14/11/2022	Women, peace and security	Event	Event Page	1

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PSD	12/09/2023	Dealing with far-right radicalisation and disinformation	Event	Event Page	1
PSD	01/06/2022	21st century warfare: a whole of society approach to resilience	Event	Event Page	1
PSD	10/03/2023	The end of privacy? From danger to democracy to endangered personal autonomy	Article	#CriticalThinking	1
PSD	08/03/2023	Feminism meets fragility: exploring the potential of feminist approaches in fragile contexts	Article	#CriticalThinking	1
PSD	03/02/2023	Pushing back against the authoritarians: everyone can play a part, not just the military	Article	#CriticalThinking	1
PSD	18/05/2022	Hybrid crisis readiness – A tabletop exercise	Event	Event Page	1
PSD	08/04/2022	Women’s economic empowerment in the Western Balkans - Meeting 1	Event	Event Page	6
PSD	14/10/2022	Women’s economic empowerment in the Western Balkans - Meeting 2	Event	Event Page	6
PSD	07/04/2023	Working Group meeting, Women’s economic empowerment in the Western Balkans - Meeting 3	Event	Event Page	6
PSD	30/05/2022	Combining technology and entrepreneurship to close the gender gap	Event	Event Page	6
PSD	24/06/2021	From universalising to diversifying – a broader lens for women’s empowerment	Event	Event Page	6
PSD	07/12/2022	The Western Balkans can only develop by empowering women	Article	#CriticalThinking	6

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PSD	29/09/2022	Future diplomacy in the Middle East: the challenges of water, energy and climate	Event	Event Page	7
PSD	17/11/2022	Peace, Security and Defence Summit Investing in Europe's military modernization: What smart solutions exist in short and long term?	Event	Event Page	7
PSD	03/05/2023	Climate change and immigration: when prevention is considerably more important than the cure	Article	#CriticalThinking	7
Space	01/05/2021	European Climate Situation Room	Event	Event Page	7, 8, 9
Space	01/11/2021	Ensuring space is a public good	Event	Event Page	6
Space	01/10/2022	Space can help secure a better, safer and greener future for all	Article	#CriticalThinking	7, 8, 9
Space	01/11/2022	Space traffic management	Event	Report	7, 9
Space	01/03/2023	The new reality of the space-defence nexus	Article	#CriticalThinking	1, 2

Part III. Measurement of outcomes

Going Forward

While the section above details our commitments and our active inclusion of the principles in our work, Friends of Europe's monitoring and evaluation framework will continue to help us track the outcomes of our engagements with the United Nations Global Compact.

Our work on the **Renewed Social Contract (RSC)** is the fil rouge of Friends of Europe's work from now through 2030. The RSC is not a separate initiative, but rather the lens through which we present ourselves to the world – every activity we put together is in one way, shape or form connected to the ambition of designing a Social Contract for Europe.

For the next three year period, we could make an action plan of next steps to further comply with the UNGC where things take additional effort/time (e.g., the DEI suggestion to start a Sustainability Committee would take longer, but could help us better meet commitments/align in the environmental category).

Affiliation with fellow UNGC partners

Of our 2022 partners listed in [this link](#), 11 out of our 14 corporate partners in 2022 (78.5 %) of our 2022 corporate partners were signed up to the United Nations Global Compact.